



## President's Message

On the fire... wouldn't you know it... of the 38 structures lost, one was a city of Richland employee. Lost everything. He's young with spouse and two young children.

### North... to Alaska...

The Spring Regional Conference in Alaska was *great!* The rustic setting in Talkeetna was wonderful; only 40 members from Washington, Oregon, Idaho and Alaska attended so there were lots of opportunities to get to know others; and the weather was unbelievable for Alaska in April. Most attendees arrived on Sunday; the sun was out and the view of Mt. McKinley was breathtaking. Many members took the opportunity to hop a small plane and fly around the mountain. Several landed, and walked on one of the high glaciers. While the thought of hopping into a little six seater was a bit daunting, we figured the risk was pretty low, as the pilot was happy to have us pay upon landing rather than in advance....

The conference content was timely and offered several useful understandings, discussions, and group participation sessions. The Alaska managers went out of their way to share the unique history, assets, issues and excitement of the "last frontier." Alaska's emphasis on tourism tied to the 'Ididerod' was demonstrated by a visit to one of the

top musher's homes where he, his family, and his 90 dogs (each with a name) live; it was fascinating. Upon his request, we all circled and scratched and hugged his well behaved and affection starved Rovers, Bowzers, Buddys, Clementines, etc. The excursion continued to a musk ox farm where a local non-profit is trying to bring back the near-extinct musk ox to the region.

The volleyball game was scheduled in a new elementary school gymnasium in downtown Talkeetna. This sports event was to be the first exhibit of athletic prowess in the new gymnasium. While Washington (managers) Can Manage Anything (WCMA), not one manager could fit the volleyball standards into the post-sleeves thus it was unanimously determined that the posts were the wrong size. Volleyball turned into a game of h-o-r-s-e basketball; there are some interesting photos that might make good blackmail fodder in the future. Alas, the Oregon/Washington volleyball trophy went to Alaska who will bring it down to the 2001 conference (they are tall... we'd better get practicing).

International Vice Presidents Joni Earl and Roger Jordan led a discussion on ethics and changing standards. An update on this will be

provided as part of the summer conference.

Distances and weather in the Klondike give new meaning to separation and isolation between communities and their managers. Thanks to all the work of the AMMA (Alaska Municipal Managers Association) it was a terrific conference and will not be soon forgotten.

### Future Conference Sites

Alaska would like to host another regional conference and would very much like 2004. This seemed very acceptable to all the managers present (however, there were a lot of Oregon and Washington managers not present). The rotation of regional conferences appears to be:

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**2001**

*Tri Cities, Washington*  
(Richland Red Lion on the Columbia River)

**2002**

*Hopefully as part of the ICMA Best Practices Conference, Tacoma, Washington*  
(Joni Earl is working with Donna Hanson on the application - ICMA will be making that determination in the next couple of months. Joni is very excited about the opportunities that Tacoma offers so she will be in there pitching for it. We did hear that Henderson, Nevada, may also be interested.)

**2003**

*Oregon*  
(Site yet to be determined)

**2004**

*Alaska-Seward*  
(Or another southeast Alaska site)

This rotation precludes Oregon from hosting a regional conference for three consecutive years which was perceived to be a problem however, frank discussion with OC/CMA officers clearly stated that that is **not a problem** to them. They are still tired from ICMA. So, if for some reason Best Practices is not determined to take place in Tacoma, then, Oregon will host 2002, otherwise, above is the schedule.

**And More News**

WCMA represented on local Government advisory committee. Dorothy (Dotty) Tryk will be representing the Washington City/County Management Association on the LGAC. Dotty is well suited for this role as she has served as finance

director in an Oregon City for many years, as city manager in an Oregon city for many years, and now as the assistant chief administrative officer of Thurston County. She will be a real asset to the committee and will maintain communications with the WCMA.

Dotty is unable to attend the first meeting however, would appreciate receiving the materials discussed and will plan on attending future meetings. Her office phone is (360) 709-3063 and e-mail trykd@co.thurston.wa.us. Dan Underwood, finance manager for the city of Richland, who is an alternate WFOA representative will be in attendance and will plan to stand in for Dotty in this first meeting.

Jay Covington has been named to the 2001 ICMA conference planning committee representing WCMA, and Derek Todd will also be representing us on that committee.

**And Finally**

With only a few members attending the spring conference in Alaska this year no spring board or general membership meeting was held. As a result, you've seen more communication by e-mail and paper than usual; and there's more.

Your board met in June at the AWC conference in Spokane. Several decisions were made:

- Erling Mork and Mike McCarty were both approved as Honorary Life Members.
- A WCMA Bylaws change to move the "annual meeting" from June (AWC) to the summer conference was approved for recommendation to the general

membership. In addition, a change in policy regarding qualification guidelines for serving on the WCMA board was approved to require only one year of service in the state rather than the current three year standard.

- More was learned about the ICMA Best Practices Symposium that is being considered for Tacoma in spring of 2002; it is intended that the Best Practices content would serve as the regional conference. This would offer a high content value conference but will also require some work in hosting and providing case studies.

It should be mentioned that in the subsequent general membership meeting that the bylaws change was approved and a vote of support for linking the spring 2002 regional conference to the ICMA Best Practices Symposium was made. It is important to the board that the registration cost of the 2002 conference not be higher for Washington members (whether an ICMA member or not) than a traditional spring conference; this may require some sort of subsidy which the board is prepared to support.

Of special note to all members is the emergence of internet communications for WCMA business. Over three-quarters of our members are now on the net. We are trying to be careful not to clog anyone's mail box, so please give us feedback if we're using the communication medium too much (or not enough). When an item is e-mailed, generally hard copies are mailed only to those not yet on the net; if you have a new e-mail address please let MRSC know. E-mail saves the association a lot of money in postage.

With that electronic drum roll, there is still business being conducted on paper. This is the time of year when you are pelted with several WCMA mailings. Please be on the watch for:

- Summer conference materials (sent in early June); rooms will go fast so make your reservations as soon as possible.
- Ballots for WCMA board director and officer positions.
- If you've not received the annual salary survey you will any day. It is hoped that results can be available by the summer conference so a quick return is important.

I hope to see you all at the summer conference in Port Ludlow! The program should be excellent; the location beautiful; and of course, Washington's finest will be there so get registered! □

*Silk Manby*

### Help Wanted

Seeking WCMA F or M to chair the spring 2001 conference committee. Qualifications minimal. High likelihood of hair loss and weight gain, salary non-existent, but lasting relationships and huge intangible rewards of respect and appreciation guaranteed. Expressions of interest from potential committee members also needed (same job benefits).

# 2000 Summer Conference

*Port Ludlow Resort - Port Ludlow, Washington*

*August 16-18, 2001*

*Get your reservations in now!*

If for some reason you didn't get a packet of materials, contact Pat Flynn, City of Tacoma, (253) 591-5790. Do it as soon as possible. Questions about WCMA or your membership status, contact Ron Bartels at MRSC at (206) 625-1300, or [rbartels@mrsc.org](mailto:rbartels@mrsc.org).

The formal sessions begin at noon. The luncheon topic is "Returning Credibility to Government." The speaker is Elizabeth Pierini, President of the League of Women Voters of Washington. This should be a very good one.

The golfers will have done their thing earlier on the 16th. Tee times are between 8:00 a.m. and 8:40 a.m.

On Wednesday afternoon, the subject is "Preparing for the New Labor Market." The presenter is Paula Dillard, consultant with Dillard & Associates from Redmond, Washington. There will be a follow-up session with her. There will also be a session entitled "ICMA Ethics Update." That presenter will be Martha Perego of the ICMA staff.

Thursday brings a morning with a workshop and a panel. The workshop is "Technology and Economic Development: Is Your Community Ready?" to be presented by Andrew Cohill, Ph.D., Director of Blacksburg, Virginia's Electronic Village. The panel is "Putting the AWC Trends Report to the Test." The facilitator will be Rich Conrad. The panel will be Linda Barton, Jay Covington, David Moseley, and Dave Ramsay.

Lunch is "Everything You Do Counts" by the Pike Place Fish Biz Futures Consulting Team. Life after city management, maybe?

Afternoon brings a follow-up on "Future Directions for Online Government" with Andrew Cohill, and a concurrent session entitled "ICMA RC New Services and Features." We'll see Greg Settle and Gordon Tiffany.

Then, of course, volleyball practice.

Dinner will be an outside barbecue with the awards we usually have.

Friday morning will begin with a board of directors meeting, followed by the business meeting. One major feature is a presentation by David Moseley, Chair of the WCMA Local Government Finance Task Force. It should be a must for everyone.

*See you there!*

## County News

Originally, WCMA stood for Washington City Management Association. Then ICMA officially changed its title to International City/County Management Association. It was no longer limited to involvement of only city managers as members. WCMA followed suit, and the Washington City/County Management Association was born. Like ICMA, WCMA intended for the "C" in our name to mean City/County.

From time to time, several county administrative types have been active in WCMA, but never more than two or three at a time. Feedback from them has indicated that they sometimes have felt "left out" or that they simply did not fit in. An effort is being made to truly bring the county folks in. It's something we all need to work on to provide the appropriate welcome and involvement.

With that in mind, the Washington County Administrative Association has sought to bring counties news to this publication. Dan Powers, President of the Washington County Administrative Association (WCAA), and administrative coordinator for Okanogan County, submits what follows.□

*Editor*

### Inspirational Quotes

" In any moment of decision,  
The best thing you can do is the right thing.  
The worst thing you can do is nothing."

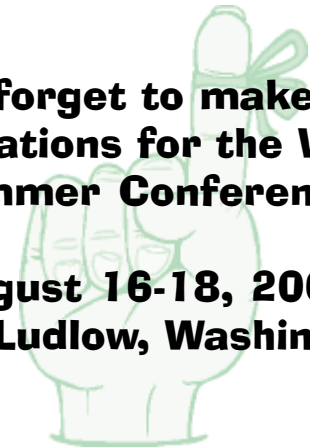
*- Theodore Roosevelt*

Every person you meet knows  
something you don't,  
Learn from them."

*- H. Jackson Brown*

**Don't forget to make your  
reservations for the WCMA  
Summer Conference!**

**August 16-18, 2000  
Port Ludlow, Washington**



# City/County Cooperation

by Dan Powers, President of the Washington County Administrative Association

The boundary line between city and county jurisdiction often becomes more than a mere line on a map. Battle lines are regularly drawn between city and county officials over issues related to who provides, and/or pays for what in services such as: criminal justice, health and safety, planning and economic development. The loss of revenue from Initiative 695 is putting an even bigger squeeze on city/county relationships as local officials jockey for as much of the ever shrinking revenue pie as they can get. Instead of working together in ways that will make every available dollar stretch to cover an ever-increasing demand for services, city and county officials may view each other as an adversary.

In spite of the sometimes contentious relationships that occur between local jurisdictions, there are several examples around the state where counties and cities are working together in cooperative ways resulting in the efficient, cost effective delivery of services. In discussing this issue with WCAA members, I heard from two counties, on opposite sides of the State, who provided details of some creative city/county cooperation. **Douglas County** in North Central Washington and **Snohomish County** on the West side are examples of local government sharing resources to solve problems in cost effective ways. Their stories follow.

## **Douglas County**

Jim Barker, Administrator,  
Transportation and Land Services

**Douglas County** has several small towns and one small city within its

boundaries. We have had what I consider a positive working relationship with each of them. For many years, **Douglas County** has been the only planning service that the small towns have been able to afford. We have been able, at minimal cost, to guide the small towns through the growth management process with little or no major problems. **Douglas County** supplies law enforcement service contracts to the towns of **Rock Island, Waterville, Mansfield, Bridgeport, and East Wenatchee** for dispatch services. Solid waste programs and technical resources have been developed through a cooperative relationship and shared cost basis that has been very successful. The solid waste advisory committee is made up of the local mayors; a county commissioner; five (5) technical members representing agriculture, business and industry, organics, public health and safety, waste reduction, and recycling; and technical assistance from the office of solid waste and its director, Ron Draggoo.

The largest positive impact financially has been with the city of **East Wenatchee**. In the past three years, by working together, we have successfully completed nine major projects and secured in excess of \$24,000,000 in grants and project dollars. Over a two-year process, the city and county jointly approved the creation of a storm water utility. A management team adopted by ordinance is cooperatively managing storm water projects, maintenance, and repairs of present and future systems that cross traditional city/county boundaries. This utility is being financed by identifying a

service area and assessing an annual service fee. The entire county, but more specifically the urban area, has been plagued by a seemingly frequent series of major storm events that have taken hundreds of thousands of dollars away from city and county coffers to deal with repairs in the past eight years. This is in addition to the private property damages that have been sustained by the public. This is the first full year of operation of the utility, and so far it has operated well. Shortly after the establishment of the utility, we secured a public works trust fund loan for \$5,409,900 (this includes the local match from the storm water utility) to correct a drainage problem in one of the three major canyons that slice through the southeast part of the urban area of the county and directly through the city's commercial core.

The city and county planning, road, and administration have bi-monthly staff meetings to discuss mutually beneficial projects and inform each other about upcoming issues that may or may not affect the other. Just to be able to sit and discuss issues, and in some cases share resources and manpower has been beneficial. Sometimes the discussions become "spirited," but thus far we have been able to agree to disagree when necessary without any long-term affects.

We have successfully worked out one (and are working on the second) pre-annexation agreement. This allowed the county to comfortably proceed on improvement projects

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that are in areas that will most certainly be annexed into the city in the near future. As most counties in our position, annexation is inevitable, but the loss of the county's committed improvement dollars need not be. We are continuing to work on these agreements and hope to arrive at a master agreement that will tie down specific pieces of an annexation. We will work those out at the time of each annexation.

All in all, I feel that **Douglas County** and **East Wenatchee** have a mutually beneficial working agreement that is maintained through an open minded, respectful approach that has definitely been a financial and professional benefit to the citizens of both the city and the county. Cities and counties can choose to work together toward a mutually beneficial end or they can choose not to. We are making a conscious effort to do the latter. It isn't a great deal different than any other partnership in life; there are good days and bad, but if you respect each other and make a real effort to do what is best for those who you are working for, it generally will work out for the best, and I think it has.

## **Snohomish County**

Dan Clements, Finance Director

**Snohomish County** and its cities have worked together on a number of cooperative ventures, most notably in public works, low-income housing, economic development, and public safety.

In the public works arena, cities have contracted with the county to perform functions like arterial maintenance, overlay construction, engineering design, and traffic signal maintenance. This approach helps

both entities. The county is able to obtain external funding to support specialized personnel and equipment, while cities are able to save dollars by contracting for services that would be too expensive for them to provide by themselves.

One of the more unique areas of cooperation has been in the area of low-income housing. **Snohomish County** and **Everett** partnered to provide bridge loans for a 75 unit Bethany low-income senior housing project. Bethany needed a ten-year bridge loan for a portion of their financing package, and a contingent loan agreement was split 50/50 between the two entities. Risk was shared, and the project was successfully constructed.

Economic development is another area where **Snohomish County** has developed some unusual partnerships. The county was in danger of losing its minor league baseball team, so the city and county worked together to: (1) Change state law to allow for an increase in hotel/motel tax rates, of which one third was to be used for the stadium project; (2) Implement a joint financing plan to fund the needed improvements. The county and several cities partnered to hold a high tech event during the Seattle WTO event: no police action and it was a great evening. There are partnerships in the county's strategic economic investment plan and tourism plan. The results: Boeing has laid off 11,000 workers in **Snohomish County** since July of 1998, and the present unemployment rate is below 4%.

The fourth major area is public safety. Cities have contracted with the county sheriff for police services, and a number of specialized law enforcement services have been

formed on a cooperative basis. These include regional narcotics task forces and SWAT operations. The county and a number of cities recently formed an organization to build and operate a new countywide 800-megahertz radio system. Because of its expertise in purchasing, the county is performing these functions. Because of the county's excellent bond rating, cities and fire districts financed their participation through the county.

What has made these ventures successful is our view that they need to be partnerships where both parties are successful. The county has not approached these projects as ways in which we could develop profit centers at the expense of cities, and cities have not looked at how they could transfer unwanted expenses to the county.

The examples from **Douglas** and **Snohomish Counties** demonstrate that there doesn't have to be a line drawn in the sand when it comes to city/county cooperation. Another example comes from **Clallam County** where Administrator Jim Rumpeltes reports that most law enforcement and emergency response calls are run through a joint dispatch center administered by the city of **Port Angeles**. **Clallam County** has an annual surplus equipment sale in conjunction with the city of **Port Angeles** and the Port of Port Angeles. Costs are shared for advertising and the auctioneer. Jim adds that in the remote west end of **Clallam County**, the county contracts with the city of **Forks** for animal control services. The county sheriff serves the remainder of the county. There is a local government campus in **Port Angeles** where the county courthouse, city hall and school adminis-

trative offices are all in the same block. Jim notes that joint meetings are convenient and dropping in to say "Hi!" often occurs.

The recently completed annual convention of the Washington State Association of Counties (WSAC) was built around the theme of "Building Healthy Communities." As

part of the convention, and in keeping with the theme, the WCAA facilitated a panel discussion on cooperative city/county efforts. The details of the panel were not available at the time this article was written. The WCAA hopes to continue this type of dialogue as we become more involved in forums such as the WCMA and MRSC. □

## WC/CMA Officers & Board Members

**Jill Monley**, *President*  
Deputy City Manager of Richland  
(509) 942-7390

**David Moseley**, *Past President*  
City Manager of Federal Way  
(253) 661-4013

**Ray Corpuz**, *Vice President*  
City Manager of Tacoma  
(253) 591-5130

**Richard Yukubousky**, *Secretary/  
Treasurer*  
Executive Director of MRSC  
(206) 625-1300

**Mike Cecka**, *Board Member*  
City Administrator of Cle Elum  
(509) 674-2262

**Connie Fessler**, *Board Member*  
City Manager of Mountlake Terrace  
(425) 776-1161

**Steven Hall**, *Board Member*  
Asst. City Manager of Olympia  
(360) 753-8447

**Phil Messina**, *Board Member*  
City Administrator of North Bend  
(425) 888-1211

**Mike Patterson**, *Board Member*  
City Administrator of College Place  
(509) 529-1200

**Bob Stowe**, *Board Member*  
City Manager of Mill Creek  
(425) 745-1891

**Gary Tomsic**, *Board Member*  
Interim City Manager of Blaine  
(509) 665-0958

Who you gonna call . . .  
*The Range Riders!*

**Allen Locke (425) 822-6787**  
**Robert White (425) 778-9394**  
**Stan McNutt (208) 245-5043**



# WCMA Regional Representative Reports

## Region 1

Clallam, Jefferson, Kitsap & Mason  
Counties

**Lynn Nordby, City  
Administrator, Bainbridge  
Island**

*Mike Quinn  
City of Port Angeles*

Mike reports that **Port Angeles** is under consideration by a private sector firm to become a completely “wired” city. For those of us with roots in the 60s this may have certain non- technological connotations but Mike assures us that the motives in this case are to select a city that is more or less self sufficient economically, few commuters in or out, for this project so that it can be a controlled experiment. A decision is expected later this year.

*Lynn Nordby  
City of Bainbridge Island*

After years of planning and construction the city staff moved into the new city hall and opened to the public on Valentine’s Day. Several other cities have already sent delegations to tour the building as part of their own project planning. The building has been written up in the Seattle Times as one of the “best values” for public projects and was also honored by the AIA as one of the top ten “green” projects in the country for several of its design and construction features.

The city was recently recognized by Department of Community, Trade and Economic Development as the “Outstanding Public Partner” for its creative and successful coordination with the local Main Street program “Team Winslow” during a major

reconstruction of several downtown streets.

The city of **Poulsbo** is currently evaluating the council-manager form of government, which will be on an upcoming ballot.

## Region 2

Grays Harbor, Lewis, Pacific  
& Thurston Counties  
**Dave Campbell, City Manager,  
Chehalis**

*Greg Cuoio  
City of Lacey*

**Lacey** is in the midst of \$26 million of roadway improvements designed to open 1,500 acres of property for employment and commercial development. As a result of the transportation enhancements, **Lacey** already has landed a state-of-the-art sixteen screen 3,800 seat stadium-style cinema.

The transportation work involves six separate road projects including two new streets and an enlarged interchange. The project is financed from a combination of sources: an \$11 million local improvements district, \$11 million in state and federal grants, traffic mitigation fees, Public Works Trust Fund loans, and \$2 million in developer contributions. **Lacey** has pledged \$500,000 toward the effort.

Fortunately, all construction bids have come in significantly under our estimates. Construction contractors are hungry and competitive, no doubt an outfall of the passage of Initiative 695 and its associated transportation funding cuts.

The roadwork also includes three new roundabouts, the city’s first such traffic control devices. Two roundabouts will have dual-lane approaches, the first in the state. Traffic studies indicated A or B “levels of service” at these intersections even after twenty years. The reports concluded that traditional signalized intersections would have failed by then. We are conducting an extensive education and public relations campaign. While roundabouts may be a standard feature in the future, this is definitely cutting-edge engineering in Washington State. Keep your fingers cross for us, please.

## Region 3

Clark, Cowlitz, Skamania &  
Wahkiakum Counties  
**Lloyd Halverson, City  
Administrator, Camas**

*Bill Curtis  
City of Ridgefield*

Bill Curtis, Interim City Manager in **Ridgefield**, is an ICMA Range Rider for our friends to the south, the Oregon CCMA. Bill retired in 1997 after almost nine years as city administrator for the city of Gold Beach, Oregon, following a stint as finance director and city manager in Coos Bay, Oregon from 1981 to 1988. His municipal experience started after an eighteen year career in the banking industry. **Ridgefield** is a code city, which elected, in November 1999 by a seventy percent majority, to change from the mayor-council to council-manager form of government. Bill was initially brought in, to assist with the transition, as an interim city administrator until the

official transfer date of May 5, when he became the interim city manager. The city has hired Waldron Resources to find the permanent city manager, and that person should be on board sometime in September. Bill has encountered a number of differences – between Oregon and Washington – in laws, “lingo” and acronyms, but the similarities are numerous. “**Ridgefield** is a beautiful little town, almost identical in population to Gold Beach. With the expansion to the east of the I-5 corridor, we are poised to take advantage of the booming, **Vancouver**/northward-bound economic development.” Prior to that happening, the city must complete its \$4.2 million sewage treatment project, and add some sewer and water lines to the newly annexed area. “If you’re in the area, stop in for a cup of coffee,” Bill concluded.

*Lloyd Halverson  
City of Camas*

A quick look over the shoulder... a decade in Camas.

Having completed a decade as **Camas**’ first city administrator, I have cause to look briefly over my shoulder. What do I see?

There has been focus and achievement in some important areas:

First, promoting economic health and diversity. This has been the community’s #1 goal. Since ‘89, the city’s population has doubled, and the assessed value has tripled. Tech employment surpassed paper mill employment in ’98. The tax base is diverse and strong, and so is the employment base of the community. More is on the way.

Second, providing parks and greenspaces. Our community loves

parks and openspaces, and has always been rich in these assets. In the 90s we added to our system of parks, greenways, and openspace, at rates which surpassed the rate of population growth. There have been many “tools”: gifts, dedications, regulations, grants, purchases. One measure of results especially noteworthy. As our population has grown, the acreage of public open space per 1,000 population has *increased*. This is “counter-intuitive”. Our citizens are very fond of greenspace; and protection of more is on the way.

Third, walking the walk of “Managed Growth”. In the words of two citizens: “*Camas is a special place,*” and “*I think that in most things, there is a plan.*” Looking over the shoulder, it seems to me that there has been a vision, and a plan. The vision and plan build on the strengths of the community, and have been sustained by the people. The conscious walk of managed growth moves ahead.

As city administrator, I’ve been very fortunate to be part of the team. It is a special opportunity to be at **Camas**, in these times.

And looking forward? What do I see? More good work. Teamwork. More pieces of the city infrastructure to serve decades into the future. Open space and Parks. Riddles related to “next generation of leadership” and how to help transmit healthy elements of a civic and organizational culture.

And, what have I learned?

Here are a few things:

The truth of what my brother once pointedly told me: “*Lloyd, it’s better to be lucky than smart.*”

The consolation of a city attorney’s advice and a line from the Rolling Stones: “*You don’t always get what you want.*”

The reality of the MPA teaching: “*If you want good programs, get good people and keep them.*”

The value of the city managers’ catechism line: “*Deliver what you promise, and don’t promise what you can’t deliver.*”

The wisdom of the sentence: “*In public life, trust is the coin of the realm.*”

Enough of this look over the shoulder from your Camas correspondent. On to the future, the best is yet to come.

*Doug Robinson  
City of Kelso*

The city of **Kelso** has recently opened two of the four lanes to traffic on our 24+ million dollar bridge. When completed, the bridge will span the railroad tracks in our downtown as well as the Cowlitz River connecting **Kelso** with Longview. The old two lane bridge that has served the community for 75+ years has been closed to all traffic. The old bridge was a steel structure with a lift to accommodate river traffic. The contractor for the project, General Construction of Poulsbo, estimates all four lanes of the bridge will be open for traffic in about September of this year. Workers are busy disconnecting the old bridge from the piers in anticipation of lifting the spans onto a float on the river. From there the spans will be taken to shore and cut up for scrap.

Our formal bridge ribbon cutting is scheduled for June 21. Area legislators, local elected officials and representatives of various funding

agencies from the state and federal government will be on hand to participate in the ceremony. We will have another ribbon cutting when the four lanes are open to traffic.

But for the bridge, most everything else in **Kelso** is status quo. Like everyone else we are wondering where we should spend all that backfill money that the state legislature so graciously provided to cities and counties. Budgeting will be even more difficult in 2001.

**Kelso** has also purchased property for construction/renovation of a downtown building to become our city hall. The old city hall was torn down as a result of the bridge construction. City employees are now located in three separate buildings. We will bring together police, records, planning, legal, finance and administration in one structure. Another major project and as usual money is short. Enjoy your summer!

### **Region 4**

**Kittitas, Klickitat, & Yakima  
Counties  
Glenn K. Rice, Asst. City  
Manager, Yakima**

*Marketa Oliver  
City of Yakima*

The city of **Yakima** has begun the 2001 budget process. Due to the continued sluggish economy in central Washington, **Yakima** is trying to start early in an effort to balance the budget and hopefully avoid additional reductions in force. All of the collective bargaining units' contracts expire this year and the city manager has sent a letter indicating he expects zero percent cost of living adjustments for 2001. As a result of

legislative action, the city has received \$237,000 and will receive \$474,527 in 2001 in the I-695 "back fill" monies. Considering it remains unclear as to whether or not this money is on-going, **Yakima** is planning to spend the bulk of the funds on technological upgrades and improvements, capital equipment and temporary personnel.

On the positive side of **Yakima's** economic outlook is the recent announcement that Client Logic is moving to town – along with 400 to 500 living wage jobs! ClientLogic is a firm that provides technical and support services to companies such as Hewlett Packard, IBM, Microsoft, Dell and Toshiba. A lease was signed on June 26th with the owner of the **Yakima** Mall. The company plans to start operations in July.

Another issue that was on the ballot last November was fluoridation. The voters approved a measure to fluoridate **Yakima's** water and the city received a grant from the Washington State Dental Foundation to cover construction, implementation, and the first year of operating costs. Staff has been busy working on an implementation plan and discovered the grant is not enough to cover even the capital equipment costs necessary to begin fluoridating the water supply. There is a \$290,000 shortfall between the cost of implementation and the amount of funding provided by the grant. The city is currently reviewing its options and discussing the matter with the fluoride advocates who applied for the grant.

The **Yakima** Farmers' Market is now underway and is looking forward to another successful summer. Already hundreds people have attended the event, which has been open since the

beginning of June. The market was so successful last year that the participants came together to form a 501(c) 3 organization.

### **Region 5**

**Benton, Franklin & Walla Walla  
Counties  
Gary Crutchfield, City Manager,  
Pasco**

Gary Crutchfield, **Pasco** city manager, is relieved to have recently completed negotiations of two new lease agreements for the city's professional baseball stadium. A new five-year lease for the current tenant needed to include a termination provision so the city could accommodate the interest of Portland Rockies to move to the Tri-Cities; a new ten-year lease was negotiated with the Portland Rockies purchaser, to be effective January 2001. Of course, the current tenant felt it should negotiate with the new tenant as to the value associated with the lease termination. In addition to baseball, **Pasco** and **Kennewick** are concurrently dealing with their potential liability exposure associated with a privately owned landfill which is now part of a "superfund" site designated by EPA (perhaps we should let the baseball team negotiate that one). Pasco's rental licensing (and mandatory inspection) requirement was challenged by the regional apartment owners association on the grounds it violated their tenants' 4th amendment prohibition against warrantless searches. U. S. District Court for Eastern Washington agreed with the city in finding the state's landlord tenant law to clearly authorize warrantless searches in the form of "inspections" by the landlord and the city's business license requirement for inspection imposed no more obligation on a tenant than the

landlord already possessed under state law. Of course, the association has appealed the decision to the 9th Circuit Court of Appeals. Despite vocal opposition by a handful of residents, we have completed the water plant improvements necessary to fluoridate the municipal water supply (thanks to a grant from the Washington Dental Foundation). With the issues of fluoride and rental inspections nearly behind us, we are looking for new "challenges."

**Richland** city manager, Ron Rabun, reports increased sales activity of city-owned land at Columbia Point. A grocery store, medical offices, a new marina area and boutique shops will soon accompany the city-owned golf course and private condominium developments. The mixed-use development sits at the south entrance to central **Richland**, along the Columbia River. **Richland** is also encouraging developments and improvements in its oldest retail area, called The Parkway. The city, downtown merchants and property owners are collaborating through the Central Business District Partners to improve the neighborhood and to attract residents and visitors. The Parkway is situated within the Three Rivers Arts & Entertainment District. To spur progress, **Richland** offers a financial matching program to neighborhood businesses that will invest in storefront improvements. Already, the city has granted matching dollars to The **Richland** Players to help the group refurbish its theater, to the Allied Arts Gallery to create a mosaic mural on its outside retaining wall and to several retail businesses. Rabun reports that the city recently teamed with local businesses to turn a long vacant Parkway lot into an instant pocket park that was beautified by a group of volunteer citizens as a Saturday project. The mini park is one of the smaller projects being

tackled by the city's new parks and recreation department. Other departmental projects include exploring options to replace the city's nearly 50-year-old municipal swimming pool and guiding design development for the new community center. **Richland** broke ground this spring on its new police station, and the police department expects to move into the facility in early 2001. In May, **Richland** consolidated offices for public works, planning and energy services into the **Richland** development services center, a one-stop shop is located two blocks from the main city hall campus. So, in short, **Richland** is in the construction business in a big way as progress comes to the city.

**Prosser** city administrator, Ken Carter, reports that the community has been fortunate to receive approximately \$14 million in grants from the REV Program and the state legislature for road improvements in the community. The city previously received \$8.7 Million under the freight mobility program. With the passage of I-695, that funding disappeared. However, the state legislature included **Prosser's** project in their transportation funding package. The \$15 million dollar project has seventeen (17) different funding sources. It was much like putting together a house of cards before it could be finalized. In addition to the street project, a \$2.2 million water/sewer extension to an industrial park has also been funded. This project involves federal, state, county, port, and city monies. We in **Prosser** are getting good at building those houses of cards. We just hope they never fall in.

The city also looked at a total renovation of the city hall and the adjoining police station, and vacant fire station building. The architectural

firm came up with a grandiose plan costing over \$3 million. Unfortunately, the city only had approximately \$400,000. Consequently we are remodeling the old fire station at a cost of approximately \$400,000. The major cost of refurbishing the old building was in the HVAC and electrical systems. When finished, the city clerk's office will move into the refurbished building. Other departments that are in a separate, off site building will then be moved into the current city clerk's office area. We hopefully will end up with more usable office space and get most of the administrative departments under one roof.

William Shaw, **Othello** city administrator, says **Othello** has been experiencing some interesting changes this century. Columbia Colstor, Inc., has commenced construction of a new frozen foods facility here and expects to be in business by August; Wal-Mart Stores received a building permit in June to construct the first Wal-Mart Super Store in the northwest, opening is planned for March 2001. These will likely deliver 200 new jobs and substantial increases to revenues.

The Colstor, Inc., commitment was leveraged into a \$0.75 million Rev Grant from CTED for construction of new streets into the industrial zone. These successes are, in part, the result of the significant positive effect strategic planning retreats had upon early recognition and welcoming of these prospects as highly desirable new partners in our community. The council retreat in February '99 involved a two day open interactive discourse with many private and public sector leaders from throughout the community. The February 2000 retreat was a similar format with all department heads. Our first mid-term retreat is planned for August.

**Kennewick** city manager, Bob Kelly, reports that **Kennewick** continues the process of acquiring the Tri-Cities Coliseum from its majority partner, Tri-Cities Coliseum Corporation (51% owner). The deal includes the 6,000-seat coliseum and a newly constructed ice facility adjacent to the coliseum. The second sheet of ice will provide more scheduling flexibility for the coliseum, as the prime tenant is a WHL hockey team that needs access to ice for practice during an 8-month period of time even though they only play 35 regular season games in the facility. The sale will close on or about July 31. This is part of a larger project to locate a convention center and hotel at the same site.

Others from the region will undoubtedly comment on our joint efforts (four cities) to process a water right with the Department of Ecology. After nearly four years of work, DOE announced this past week that they erred in reinstating an application that was the basis of the work by the four cities. Do you suppose Ecology has any liability for this?

Jail overcrowding is a significant problem for Benton County and its cities right now. The county and cities have agreed upon an expansion plan that has each city responsible for a share of the expansion costs. **Kennewick** is interested in pursuing an effort to gain state financial support for needed expansions to local jails and courts to meet the growing demands, many of which are the result of legislative action. If you are having similar problems and have an interest in state funding assistance, please contact us at **Kennewick**.

Art Tackett, administrator, city of **Connell** reports the major activities

of the city this summer are beginning the construction of a 5.2 million dollar wastewater treatment facility and design work for a 1.7 million dollar water line replacement project. Normal stuff is also underway in the community this summer including the pool with a newly reorganized swim team. So far the swim team has had it's first meet in **Moses Lake**. Needless to say the team members are very impressed by the facilities there. There are forty-three members of the team and they are looking for additional opportunities to improve their skills.

A project that the city and the local historical society has been working on for some time will be completed in time for the community's Fall Festival. That project was the renovation of an old church, which will now be utilized as a museum and special events center. The city has already received a request to have a wedding there the end of September.

Like most of the other communities in Eastern Washington the city of **Connell** is very concerned about water rights and is working with **West Richland** and a number of other communities on this issue. The culmination of this will be an Eastern Washington water summit, which will be on July 13 in **Richland**, and probably over by the time this newsletter comes out. However it is anticipated that one of the outcomes of this project will be another meeting in October to discuss legislation for the upcoming session. In light of the problems that the Quad Cities have had with water rights it would seem that the issue is very pertinent to all of us.

## **Region 6**

Asotin, Columbia, Garfield & Whitman Counties  
**John Sherman, City Supervisor, Pullman**

*John Sherman  
City Supervisor, Pullman*

**Colfax** city administrator Lewis Griffin reports that the initial experience from handling all their misdemeanors in municipal court is going well. **Colfax** previously had a contract with Whitman County for processing misdemeanors but decided to add the handling of all misdemeanors to their municipal traffic court's responsibilities. Colfax is in the process of constructing multi-purpose athletic fields under a 50/50 grant from Paul Allen. Four blocks of Cedar Street are also being reconstructed with new curbs and sidewalk to access the new fields. One mile of new sidewalk is also being constructed to access the golf course.

*News flash from John Sherman about Colfax.* On the morning of June 28, there was a serious fire. The city hall and fire station are in the same building. The fire bays and the fire equipment sustained extensive damage.

**Dayton** city administrator Donald Avery reports that they have finished their sewer plant project. They are currently out for street bids and are doing some additional infrastructure work.

The local newspapers are reporting that the **Pomeroy** police officers have formed a union and are fighting the city's attempt to implement the voter-approved move to contract with the county for Police Services. An unfair labor practice is being filed.

**Pullman** city supervisor John Sherman reports that highway construction will not block anyone who wants to attend a Coug football game this year. The only exception will be that the highway will be torn up between **Pullman** and Moscow. This is being done for three reasons. First, we hate to admit it but even the Idaho Vandals beat the Cougs last year. We just want them to spend a few extra hours on the hot bus in September when they are traveling those eight miles to take on our Cougs again. Secondly, we want to put a stop to the nasty habit of fans sleeping, eating, and shopping in Moscow when they should be spending their money in **Pullman**. Finally, since WSDOT always insists on tearing up some highway around **Pullman** during football season, we thought we would direct them to the east for a change. We have several large projects under construction ourselves this year including a new northeast loop road and numerous new walking paths and pedestrian bridges. We are requesting voters to increase the property tax to \$3.60 per thousand this September to mitigate I-695. We are also seeking permanent EMS levy funding at \$0.50 per thousand. Since 76% of **Pullman** voters rejected I-695, we will see if they want to spend some of their car tab savings on city services.

### **Region 7**

Adams, Grant & Lincoln Counties  
**Joe Gavinski, City Manager,**  
**Moses Lake**

No report.

### **Region 8**

Ferry, Pend Oreille, Spokane & Stevens Counties  
**Dave Mandyke, Director of**  
**General Services, Spokane**

#### *City of Airway Heights*

Gordon Howell has moved from the city manager of **Airway Heights** to the Spokane Transit Agency where he is Planning Grants Manager.

#### *City of Cheney*

Paul Schmidt, city administrator, reports that **Cheney** is busy with a number of projects related to Eastern Washington University's (EWU) student population growth and the city's general growth. The city is working in cooperation with EWU on planning implementation of Master Plan components for parking and transportation improvements on campus. In addition, the city and the university are working together on a water re use plan to utilize treated wastewater for irrigation needs on campus and city parks. Another joint project in progress is a downtown revitalization project involving EWU planning students, city staff and community leaders who are working on improving the downtown environment for both students and citizens. The city of **Cheney** is also constructing a new arterial street this summer, due to development and reconstruction of a portion of SR 904 with ISTEAF funds, for better traffic flow and pedestrian safety. On the public safety front, the city is preparing for an EMS levy this fall and is developing a proposal to purchase a new building for the police station. Finally, the park board is launching a feasibility study for replacement of the city swimming pool with an aquatic center. Included with all the improvement activities is the continued struggle to deal with the after-

math of I-695 and hopefully not to have to consider any further initiative threats this fall!

#### *City of Chewelah*

David L. Park accepted the position of city administrator in March of this year. David is a graduate of Eastern Washington University. He has been employed by the city of **Chewelah** since 1983 and has held a number of management positions with the city. David has been married for 27 years and enjoys golf, skiing and racket ball. He also has two sons who both have graduated from Washington State University.

On June 19, 2000 the city of **Chewelah** awarded a \$4.7 million contract for construction of a new waste water treatment plant. Construction is estimated to be completed in the summer of 2001. The city is about to adopt a downtown revitalization traffic movement plan. This plan will provide a couplet route for Highway 395 as it passes through **Chewelah**. The goal is to have the couplet tie in with the current Flowery Trail Road construction which connects **Chewelah** to the 49 Degrees North ski area. The **Chewelah** economy has been going through a slump for the past few years and this project could well be the catalyst for an improved economy.

#### *City of Spokane*

Bill Pupo, who resigned as city manager of **Spokane**, has accepted the job of city manager in Surprise, Arizona. If any of you are in the neighborhood make sure you give Bill a call. Pete Fortin who was acting city manager after Bill left has retired and is currently enjoying life and doing consulting work for cities

considering incorporation. Hank Miggins, from Portland, Oregon, has been hired by the city council, as city manager. Dorothy Webster has been appointed deputy city manager. Hank has inherited more than enough issues to keep him busy. Last fall the **Spokane** community decided to switch to a strong mayor form of government effective January 2001. Since that time a significant number of the senior management team have left the city. The elections for the strong mayor are this fall with one of the candidates being State Senator Jim West. **Spokane** also will be switching to the election of council members by district in 2001. Hank is attempting to make the transition to the strong mayor as smooth as possible while continuing to try and find a solution to a 1,300 space parking garage that is not making revenue projections. Phase II of the River Park Square retail mall project is well under way with the final group of stores and restraints opening this fall. A citizens committee appointed by the city council is continuing to wrestle with how to fund the growing backlog of needed street repairs. In addition another committee is pursuing a \$75 million convention center expansion project.

#### *Spokane County*

Francine Boxer, **Spokane County** administrator, reported a number of transitions in **Spokane County** staff. Jim Gibbons, print shop manager since 1974, retired on June 30, 2000. A replacement has not been named. Roger Bastin also retired on June 30th after being with the parks department for 35 years. Joy Fitzsimmons retired earlier this year after 29 years as the civil service chief examiner. Marlys Baca, who has been with the civil service office

since September 1976, was appointed as her replacement. Vickie Birkenthal, information systems director for the past seven years, has resigned to take a position in the Tri Cities. Fill Fiedler, assistant ISC director, has been appointed to replace Vicki. Bill has worked for **Spokane County** for 21 years.

Kudos also go to Carol Landa-McVicker, human resources analyst for Spokane County. Carol was appointed by Gov. Gary Locke to serve as a trustee of Community Colleges of Spokane, effective March 1. Boxer notes that McVicker is known for her efforts to support diversity in the workplace.

### **Region 9**

**Chelan, Douglas & Okanogan  
Counties**  
**Scott Hugill, City Administrator,  
Leavenworth**

*Kurt Danison  
Circuit Rider*

**Winthrop** is just about finished playing host to a DOT overlay project through the heart of town. Efforts to acquire property for snow storage and runoff detention move ahead. Planning continues for a pedestrail trail/bridge to connect downtown with the south end. Bridge may also serve as utility crossing. Completing IAC funded park project. Working through IAC applications for skating rink and property acquisition. Reviewing annexation of USFS property and DOT right-of-way.

**Twisp** is completing a sign ordinance, experiencing a DOT bridge replacement project over the Twisp River, completing work on a RTPO Special Studies funded pedestrian corridor

plan along SR 20, working on renovation of the Wagner Memorial Pool, beginning to look at a riverfront trail system, and is attempting to deal with a water rights blow dealt by the state Supreme Court.

**Pateros** is getting ready to construct a new sewer plant (nearly \$1.6 million of grant funding was obtained). They are waiting to see if a biological assessment will be required. The community is close to adopting some development standards and the Douglas PUD is working on upgrades to Peninsula Park.

**Brewster** is sponsoring a summer lunch program at the new Columbia Cove Community Center (the facility, funded by CDBG, is the result of 10 years of hard work by Jerald Aldridge), is wrapping up a well rehabilitation and several street projects and beginning work on a sidewalk project (TEA21 Enhancement) and is seeking resources to begin design work on an upgrade to the sewer plan.

**Omak** is wrapping up work on a master plan for an airport business and industry park, a RTPO special study for a pedestrian corridor along Okoma Drive, is negotiating with Okanogan for improvements related to a major annexation, is enjoying its first anniversary in the new city hall (built on time and \$120,000 under budget!), successfully concluded negotiations with the Colville Tribes and Omak Stampede on issues related to East Omak Park and generally continues to be a bustling, growing community.

## Region 10

Island, San Juan, Skagit & Whatcom  
Counties

**Gary Tomsic, Interim City  
Manager, Blaine**

*Gary Tomsic  
City of Blaine*

Why was Steve Jilk, **Lynden** city administrator, asked if “boondogg” is hyphenated? Because he had to travel to the Netherlands earlier this summer with thirteen other public officials and private citizens to study transportation, land-use, water resource planning and economic development.

The trip was put together through the Cascadia Pacific Group. The delegates spent six days visiting with officials at the national, provincial and local level. The first three days were spent with the National Ministries of Transportation, Agriculture and Spatial Planning.

Later the group visited two cities in the central part of the country which have formed a regional association of twenty-three governments to address these same issues. Steve noted how similar the Netherlands are to the area between Seattle and the Canadian border both in size and issues.

Gary Tomsic is serving as the interim city manager in **Blaine**. He replaces Tony Mortillaro who accepted a position in Prescott Valley, Arizona. Tony left near the end of February.

The city manager search in **Blaine** is nearing an end. There were 65 applications and three finalists have been selected for interviews on July 13 and 14, 2000. The city council will select a permanent manager soon thereafter.

The major issue in **Blaine** continues to be its wastewater treatment plant construction. The city of **Blaine** had put together a \$7 million project to significantly renovate its existing WWTP. After spending, \$2.5 million, the project was shut down because the contractor unearthed and removed nearly 10,000 yards of material containing the remains of ancient Lummi Indians. The Lummi served a notice of intent to sue the city of **Blaine** for \$40 million. The city and the Lummi are now in settlement talks while a new approach for wastewater treatment is being explored. Gary seems to be attracted to areas with large lawsuits.

David Davidson, the city administrator in **Sumas**, was on vacation when this article was written. However, it is worth reporting that the city solved their wastewater treatment problem in a creative way. They are sending their sewage to Abbotsford, B. C. and the Fraser Valley Regional District. This takes interlocal cooperation to a new level.

The city of **Sumas** is busy dealing with the proposed Sumas 2 Generation Facility, which is located in an industrial zone of the city. Sumas 2 is a natural gas-fired generation facility. The city will provide the plant 2,800 gpm water and the plant will discharge 350 gpm of combined sewage and cooling tower blowdown into the city's sewer collection system. The project will employ 400 workers at peak construction and is estimated to cost \$398 million. The project could have a positive economic impact to **Whatcom County** and the state from tax revenues, employment and local expenditures.

## Region 11

Snohomish County  
**David Zabell, City Administrator,  
Marysville**

*Dave O'Leary  
City of Lake Stevens*

**Lake Stevens** continues to work toward annexation of its urban growth area, which is substantially built out, and comprises a population of 24,000 against the city's existing 6,300 population. February 2001 is scheduled as the preferred date of an annexation election.

The city and Lake Stevens Sewer District are continuing to work in partnership toward the construction of \$6.5 million in sewer facilities that will remove the city from its current building moratorium.

At the recent AWC Conference in Spokane, city administrator Dave O'Leary, was a presenter in two sessions. One session was on innovative practices, and the other outlined an innovative jail/court partnership with neighboring **Marysville**.

City administrator Dave O'Leary has been elected to the Lake Stevens Chamber of Commerce Board of Directors.

*Patrick Sorensen  
Olympus Terrace Sewer District*

Environmental and water quality issues continue to impact the district and its long-term capital requirements. The district, with the help of a \$500,000 grant from the Department of Ecology, will change its wastewater disinfection process from chlorine treatment to ultra-violet disinfection. Design plans have been completed, approved by DOE, and are being prepared for bid requests in

July. Project completion is anticipated in March of 2001.

The district is also working with the Department of Ecology in developing plans to replace up to 7,200 feet of a sanitary sewer trunk line that runs along a salmon-bearing creek. Water erosion from the creek and increased run-off from development over the years has unearthed and exposed major stretches of the sewer line. District staff and commissioners are studying different design plans in order to determine the most efficient and environmentally sound approach possible. Improvements will require a multi-million dollar investment to protect both the environment and wastewater collections system.

*Joni Earl  
Snohomish County*

The county just completed a controversial feasibility study on whether to purchase two buildings outside of downtown **Everett** to house county administrative offices in order to save up to \$46 million over 25 years by converting lease payments to debt service payments. The downtown business community was very upset, got organized, but eventually realized we were trying to work in partnership with all interested parties to save the taxpayers money, improve customer service and solve a decade-long business problem around office space and jail needs. Long-story short, the city of Everett and the county reached an agreement on a master plan process and the county council unanimously approved the county executive's recommendation that we build a new 230,000 square foot administration building, plus a 640-bed pre-adjudication jail facility at our existing downtown location. Over the next five years, the county will be spending in the neighborhood

of \$140 million for new facilities, plus renovation of existing facilities.

During the May ICMA board meeting in Washington, D.C., the board selected Bruce Romer as the next ICMA president. It was a very difficult decision for the board, and I want to acknowledge and compliment Dick Zais for putting himself in the running. He did a great job sharing his vision and passion for ICMA. The board is continuing work on establishing a new governance model with Bill Hansell that outlines executive director authorities and limitations, clarifies board policies and staff/board roles and responsibilities. With the annual rotation of board members in September, this process will be continually reviewed and updated.

At the July ICMA board meeting, the board will be adopting the strategic plan and the annual fiscal year budget. It is also the meeting where we do the executive director evaluation and compensation review. WCMA has had several representatives on the strategic planning committee and lots of input from ICMA members. The board's decisions on the plan will be discussed at the annual business meeting at the ICMA conference in Cincinnati in September.

There is great deal of conversation within some states right now about the ICMA Code of Ethics, Tenet 7, related to election and campaign involvement. I serve on the committee on professional conduct, and we have had several discussions about the guidelines and the Tenet itself, with more scheduled in July. Martha Perego, ICMA staff that chairs the committee on professional conduct, will be doing a session at our WCMA conference in August on ethics and

more specifically lead a discussion on the Tenet. I really encourage everyone to attend this session. I need to hear from you on this issue. The most significant issue is different interpretations by ICMA members on whether you can hold elective office in a jurisdiction outside of your own. Examples include city council of jurisdiction where you live rather than where you work. Or a special purpose district your city/county is not involved in, or a school board. The dialogue on this issue is important.

I hope to see everyone in Port Ludlow and Cincinnati. Have a good summer!

*Bob White  
Range Rider*

There have been no calls for range riding. I am told that everyone, especially elected officials, are too busy coping with I-695 to look for problems. As a result, you managers are all the more appreciated, so I'm told.

Plans have been made for the golf tournament at scenic Port Ludlow in August. All we need is for you and your partner to compete individually or as a best-ball pair. Sign up early with the reservation form in your summer conference materials.

**Region 12**  
North King County  
**Mitch Wasserman, City  
Administrator/Clerk Treasurer,  
Clyde Hill**

*Jim Thompson  
City of Bothell*

Year 2000 has been a busy one as of yet for the city of **Bothell!** There

are many exciting projects taking place within the city and all departments are responsible for many of those accomplishments. City manager Jim Thompson has implemented many new processes and programs that have improved the city's operations such as creating an administrative orders manual, which is a departmental communications and learning tool for new employees as well as establishing centralized purchasing and grant processing within the city.

The most noticeable growth to the public is the rapid construction progress of the new public safety building. The brick masons have completed the north side and half of the west side of the building. That particular job will be complete by end of July. Check out [www.bothell.com](http://www.bothell.com) for the latest pictures of the beautiful new building! **Bothell** police department is gearing up to move into its new digs by the end of this year.

Our city clerk's office and finance department have increased its level of customer service by providing thorough training to its staff as well as coordinating with each other to better serve our citizens. Between moving all functions of business licensing to the finance department to having the ability to accept credit card payments, our citizens will be pleased to have that convenience factor added to their everyday lives.

Our parks and recreation department is going gangbusters with its summer events and classes! The Freedom Festival rings in the Fourth of July with a four-day extravaganza including parades, free concerts and a pancake breakfast. It also celebrates the grand re-opening of the park at Bothell Landing, popular for its scenic spot, playground and now brand-new amphitheater.

University of Washington-Bothell and Cascadia Community College are coming closer to opening its doors to very excited students and faculty! The construction is right on track and the schools will be ready for its dedication ceremony on September 16. Both schools are working closely with the city of Bothell to determine opportunities for partnership, internship and community involvement.

The city of **Bothell** recently teamed up with *Home Depot*, a home improvement retailer located in the city. The partnership created an outreach program for **Bothell** citizens through *The Home Depot University Program*. It is a series of clinics that the retailer provides free of charge to homeowners enabling them to gain basic knowledge of constructing decks, utility buildings, additions and remodels in their own homes. The city's building division is involved by staffing each clinic with a city building employee who can help answer questions about code requirements and building permits.

Upcoming projects for the second half of Year 2000 are implementation of the city's new traffic-calming program called "Take It Easy, Bothell!" and redevelopment of the city's Web site.

#### *Woody Edvalson City of Carnation*

In December 1999, **Carnation** became the smallest Council-Manager city in the state. Then current city administrator, Woody Edvalson, became the city's first city manager. With the planned change of government, all council positions were open for election. Two councilmembers, as well as the mayor, chose not to run for positions on the new council. The newly seated council has been

working well together with community improvement as the common goal.

Consultants have recently delivered the latest draft comprehensive sewer and facilities plan to be considered in **Carnation**. With efforts failing twice in the past 30 years, **Carnation** appears to be the sole remaining incorporated city without a sewer system. Although too early to be conclusive, it looks like the third time will be the charm. The current report study recommends a small diameter, low-pressure grinder pump collection system. Calls from anyone experienced with this type of system would be greatly appreciated, (425) 333-4192.

To deal with the anticipated development of downtown lots currently reserved for drain fields, plans for a design theme for the downtown business core, and a marketing scheme are underway. **Carnation** is looking with interest at the efforts of **North Bend** and **Snoqualmie** in this area. We hope to be able to duplicate the successes and avoid some of the pitfalls. Of note is a demonstration garden being built in the city. Called Sterling Gardens at Pfeiffer Farms, the developer hopes his forty acres of manicured flower gardens and formal plantings will rival Butchart Gardens outside of Victoria. Grading and preparation of planting beds is scheduled to begin this fall. Planting will start next spring. **Carnation** is a pleasant country drive on the eastside away from Seattle. Stop by and see us as we "bloom" over the next few years.

#### *Linda Herzog City of Redmond*

*New City Hall.* Desperately short of office space for its growing staff (which is itself struggling to keep

pace with a decade of relentless commercial and residential growth), the city of Redmond has embarked on a campus master plan and design of a new city hall. The architectural firm Merritt + Pardini has launched the project with workshops for city employees, elected leadership and the general Redmond community to provide their input for this exciting new project. The aggressive schedule shows occupancy in September 2003.

*Building Development Assets for Kids.* Continuing its energetic "Youth Agenda" that earned **Redmond** the 2000 AWC Achievement Award for cities over 40,000, the city has now joined hands with the Lake Washington School District, the nonprofit Redmond Youth Partnership, **Redmond's** youth-serving agencies, its faith community, community service clubs, and a number of local corporations to Put Kids First. This broad-ranging affiliation of committed groups and individuals identified the Search Institute's Youth Asset Development model as the right "next step" to concentrate community energy on making sure that our children and youth have the best chance to grow into responsible, contributing adults. We've surveyed all 9th and 11th graders in our school district, and are now assessing our youth programs to better focus them on 'asset building'.

Updating the Redmond Comprehensive Plan. **Redmond** has now begun phase 2 of the five-year update of its comprehensive plan. In the first phase, the city council adopted a range of development alternatives. The 2020 population range would be 59,000 to 66,780, up from **Redmond's** current population of 44,000. The 2020 employment range would be 83,370 to 114,700, up from **Redmond's** current employment of

63,000. Phase 2 will focus on three key tasks: updating comp plan policies to reflect community changes and enhance the effectiveness of the plan; updating capital facility plans, especially for transportation; and evaluating the target population and employment ranges and preparing an environmental impact statement. The comp plan update is scheduled for adoption in 2001.

*Juel Park Donated to Redmond.* **Redmond** has acquired land for a major new community park, thanks to the generosity of Dr. and Mrs. Juel. The Juels owned a farm in northeast **Redmond** consisting of 38.3 acres of beautiful forest, open pasture, wetland and a section of salmon-bearing Bear Creek. The Juels lovingly cared for the land for many years. Now in their eighties, they wanted to secure the future of the site. They received \$400,000 from the city and then donated the remainder of the land, valued at over \$1.5 million, to **Redmond**. Appropriately, the city has named the site the Juel Community Park.

*New Department Directors.* Following extraordinary careers of dedicated service to **Redmond** and their professions, the city's parks and recreation department director John Couch (32 years), and its public works department director Carol Osborne (14 years) have retired from their posts to cheer us on from the bleachers. To fill the public works position, **Redmond** has lured Dave Rhodes away from Boulder, Colorado. (You may have worked with Dave in the public works departments of **Yakima, Cowlitz County, Washougal** or **Olympia**.) At this writing, the new parks and recreation director is in the final stages of selection from a field of six finalists.

*Phil Messina  
City of North Bend*

There's a saying from the Chinese culture that I first heard in graduate school many years ago. As the story goes the words are spoken as a curse: "May you live in interesting times." My four and a half years in **North Bend** have certainly been interesting, but nothing has been as "interesting" as the problem we have with our water rights.

We are currently in a development moratorium because, as we found out a year and a half ago, **North Bend** has been over using its water rights allocation by almost 50% since 1993. How'd that happen? Don't ask. If you want the details call me and I'll tell you the sad story. At any rate try explaining to your residents and water customers that a place that routinely receives 60 to 80 inches of rain a year (**Seattle** only gets 34 to 40 inches annually) could have a water shortage. When we try to explain the intricacies of state water rights law, that it's not that we don't have the water, we just don't have the right to use it, their eyes glaze over and they push past you to sign the newest initiative petition requiring intelligence and common sense be applied to government rule making.

We are currently negotiating to purchase water from Seattle Utilities Chester Morse Reservoir, however that's been put on hold pending the outcome of a lawsuit by the Muckleshoot Tribe against Department of Ecology. Like I said: Don't ask!

Other than that Council is putting the finishing touches on design regulations, and we are trying to get all of our concurrency ordinances, impact fees, CIP's, etc., revised while we're

still in a moratorium. Our downtown is undergoing something of a revitalization and is slated to become an historic district in the near future.

We welcomed Gary Armstrong last month as the new city administrator in neighboring **Snoqualmie**. Gary came from **Stanwood** and **Othello** and seems to be handling things well. Kim Wilde landed a job as the village administrator in Waunakee, Wisconsin. If you want to contact him try [kimwilde@tds.net](mailto:kimwilde@tds.net). Next time I'll give you a report on the annual Twin Peaks fan reunion that's supposed to be happening soon.

*Dave Ramsay*  
*City of Kirkland*

In **Kirkland** these days it's Planning R Us. Currently there are three major land-use planning processes underway - the NE 85th Corridor Study, the Totem Lake Area Study and the Downtown Strategic Plan. The results of each could have a significant impact on the city's future. For good measure we're also starting-up an affordable housing task force. We're working with the Lake Washington School District on an exciting partnership that will create city-school parks on elementary school playgrounds. Construction is about to begin on a teen center at Peter Kirk Park and we've relocated an historic church to Waverly Park that is now being restored. There's never a dull moment on the regional front with transportation planning processes like the I-405 study and the Trans-Lake study and of course ESA.

*Pete Rose*  
*City of Woodinville*

Life is "steady as she goes" on the good ship **Woodinville**. This is the "year of the project" in Woodinville,

as most of the plans for this new city have been completed and we now actually have to show the community that we can do something. Among the projects is a new 24,000 square foot city hall building, the first half of a grid road project to improve downtown circulation, and two intersection improvements.

A project just completed in June is a gateway entry project which rehab'ed a railroad bridge and put theme art murals on the wing walls of the railroad underpass. The murals, using an environmental theme, came from an art contest conducted at two elementary schools. The murals were hung in four-foot tough vinyl sheets using a new product from 3M. This is the first application of this product combination in the country on a vertical concrete wall. Here's hoping that being a guinea pig is a good thing. About two-thirds of this \$25,000 project has been covered by donations. This is a very beautiful project that transformed the look of a railroad bridge that has been neglected by BNSF for thirty years. This project has been a real plus for community relations as it involved the schools, the business community, about 60 kids, two commissions and a citizen committee.

Among the plans that are underway is a two-lane roundabout on SR 202 near the wineries and Red Hook. This is a tough application that is exciting to WSDOT, but is being carefully studied to be sure it will work with the heavy traffic volumes and high peak flows on this highway. A civic center master plan is also in the early stages, to plan out the uses of a 10-1/2 acre former school site purchased by the city last December.

*Doug Schulze*  
*City of Medina*

Redevelopment and construction of very large homes continues to be the issue of most significant impact in **Medina**, but let's face it, land use issues can be pretty boring. So how 'bout jet noise? No, too controversial and like my colleague, Mr. Conrad, I prefer to be politically astute, but apolitical and let the electeds and special interest groups battle that one out. There is always the issue of the TranLake Washington Project EIS to talk about, but I'll save that for sometime next year or the year after when the political maneuvering is finished and we get down to looking at alternatives, impacts and mitigation. Of course, everyone's favorite topic, ESA 4(d) and the Tri-County interlocal could fill up a column or two! Did you ever get the feeling that *everything* could be classified as a regional issue?

Okay, local issues... I'll have to break away from one of the regional meetings to check my desk and see what is happening at city hall. The police department has made significant progress toward updating policies, recordkeeping and other accreditation standards. The new municipal court partnership with the city of **Kirkland** is working very well. The transfer of E 911 dispatch to the city of **Kirkland** was completed in April with no glitches and Medina police vehicles will soon be sporting mobile data terminals. Capital projects and park improvements are on schedule and within budget. The staff members all seem to be happy. Hey, everything seems to be running smoothly without me... I think that's a good thing?!?

*Paul Lanspery*  
*Consultant, CH2M Hill*

The timing for the newsletter could not have been better! Here's my news. My family and I are moving to San Diego! I will be leaving CH2M Hill on July 7th after 4+ years and will join R.W. Beck on September 5th. R.W. Beck recently purchased a small firm in the San Diego area and I'm going to provide "senior" leadership in the office and continue to work in the consultant market. I'll be taking a break in July and August and hope to stop in Port Ludlow for a handful of free beers prior to my move!

*Mitch Wasserman*  
*City of Clyde Hill*

Summer in a smaller organization always seems to be very hectic...so much to do and too many hats to wear. Someone thought it would be a good idea to make the city administrator the SEPA official. Over the last month I've questioned that decision many times. Given all the redevelopment that is occurring I've spent a lot more time in that role than in previous years. The stock market does not seem to have negatively affected development in our area at all. Our building department is at full speed trying to keep up with the pace of the rather large teardown/rebuild and extensive remodeling projects.

Maximizing views continues to be a big driver in our activities and the development. We are about to wrap up a successful LID that buried the utility lines and made a big esthetic difference for a section of the community. A much larger group is now in the process of organizing an attempt to do the same type of project. The council just approved legislation to restrict the length of vehicles in the community. We have

had problems with combination truck-trailer rigs ripping up planter boxes and bollards in our intersections. Hopefully this will address that problem.

One of the bigger issues facing us is the amount of cut-through traffic traveling through our community in all directions. The line of cars begins to form from the new developments in downtown Bellevue, through **Clyde Hill** and into SR 520. We are in the process of working with our sister communities to address this problem. I think we'll be doing this for a while.

**Region 13**  
South King County  
**Bob Olander, City Manager,**  
**Des Moines**

*Bob Olander*  
*City of Des Moines*

The city of **Des Moines** is in the final stretch of a two year effort to comprehensively revamp the land uses along Pacific Highway South. The Pacific Ridge Improvement Plan envisions a mini urban village and includes new comprehensive plan policies, zoning regulations, design guidelines, and detailed environmental review all in one package. It is designed to mesh with the scheduled rebuilding of Pacific Highway South next year. Once in place it is intended to take the uncertainty out of the development process and significantly shorten the application and review process.

Report from **Federal Way**. Significant issues involve budget preparations, major street and infrastructure improvements in the "downtown", discussion and, hopefully, decisions on direction of new city hall project. I've been here long enough now

(nine months) that I think we can officially drop the "new" from my title. David Moseley

On May 2, 2000, the Port of Seattle filed a lawsuit against the city of **SeaTac** seeking declaratory judgment that the city has no authority to charge surface water management fees against the port. The lawsuit seeks elimination of all future fees as well as refund of all fees paid since 1995. The claimed refund would amount to approximately \$2.2 million and judicial invalidation of future charges against the port would result in loss of revenue of more than \$600,000 per year. The port argues that: it, not the city, has authority and jurisdiction to serve its own property with surface water management facilities; that it in fact does so without need of city services; and that, as applied to the port, the surface water charges constitute a tax imposed upon the port in violation of the Washington State Constitution. The same arguments could, of course, be made by any landowner who maintains on-site retention or detention facilities.

The city has successfully defended a rate appeal by the port before the city's hearing examiner which has been subsequently appealed by the port to the superior court. The city has retained the services of Heller Ehrman White and McAuliffe, a law firm with significant expertise in the premises and will vigorously defend against the lawsuit. The city attorney's opinion is that the probability exists that the city will prevail in this litigation. Indications have been received recently from the port that there may be a possibility for settlement discussions leading to dismissal of the legal actions.

The city of **Tukwila** just passed a Safety in Lodging Ordinance. We

believe it may be the first of its kind in the state. The ordinance provides for a three tiered classification of hotels and motels, based on police calls for service. Depending upon the tier within which an establishment falls, various crime prevention requirements are assessed. Failure to initiate these measures may result in business license revocation. Additionally, we are now in the process of closing out our voluntary sign reduction program for those commercial signs that are not in compliance with the city's sign code. This was a largely a result of the annexations that occurred in 1989 and 1990 and the lack of any standards for signage in the newly annexed areas. Sign owners that agree to the VSR receive an extension to the requirement to come under full compliance of the sign code in return for a commitment to remove those signs at the end of the extension period.

**Region 14**  
Pierce County  
**Mark Hoppen, City**  
**Administrator, Gig Harbor**

*Bob Jean*  
*City of University Place*

Currently, the city is constructing Grandview West Parkway, a road development with not one but four roundabouts. Also, **University Place** is currently developing a one mile stretch of pedestrian path on Chambers Creek, overlooking the water. I-695 developments mean much to the **University Place** budget, so the court issue is pivotal. Re-evaluating the current parks plan is underway to discern the options for future development. On 27th Street, the business district is excited with

movement toward a voluntary LID to upgrade the streetscape and revitalize business in the area.

*Ray E. Corpuz, Jr.*  
*City of Tacoma*

The city of **Tacoma** honored six individuals and four organizations for outstanding volunteer community service at the 14th Annual City of Destiny Awards on June 13th. The winners included a local pediatrician in the area of adult leadership, Mason Junior High and Lincoln High students in the area of youth leadership, a resident who organized a blighted neighborhood lot into a park in the area of adult sustained service, and a Bellarmine High student who started an "adopt a family" program in the area of youth sustained service. Service recognition for organizations included the Tacoma-Pierce County chaplaincy program, city of **Tacoma** employees for fund raising a room in the oncology wing of Tacoma General Hospital, the Frank Russell Company for on-going employee community service efforts, and the Philipino-Amercian Youth Organization for numerous efforts for the support of area youth.

*Robert D. DeLong*  
*City of Puyallup*

Puyallup is breaking ground for its Sound Transit Station. Thanks to some budget replacement, Puyallup has been able to extend the scope of its successful downtown beautification project. On the development front, a new Costco is under construction. Also, a new voter-approved library project is underway. The project architect is selected and working on a design for the facility.

*Andrew Neiditz*  
*City of Sumner*

**Sumner** is currently remodeling its city hall. In the grants arena, Sumner has secured over \$1.9 million for the development of the North Sumner Interchange. Also, **Sumner** is a law enforcement education grant recipient. The new Sound Transit Station is an interesting local addition. The community has competed for selection of artists' concepts for banners to proclaim the "Spirit of Sumner" in the streets adjacent to the new station. The new train service is scheduled to start in September.

*D. Scott Rohlf*  
*City of Lakewood*

After partial budget restoration, the city of **Lakewood** hired 15 new police officers. Also, the city hired Jeff Butzlaff in a new position as assistant city manager. **Lakewood's** primary retail center, the Lakewood Mall, is under new ownership and is undergoing a significant redevelopment effort.

*Dave Wetzel*  
*City of Bonney Lake*

**Bonney Lake** is continuing to pursue the Fennel Creek Restoration project with the environmental analysis support of Foster-Wheeler Corporation. This effort to identify significant ecological challenges in this important watershed will lead to investment in renewal of the ecological sensitive resource. The study is assesses vegetation, hydrology, soil, fish and wildlife, water and sediments. The goal is to restore the riparian habitat as a natural treasure. Also, Bonney Lake is continuing to upgrade the water capabilities of the Lake Tapps area, the 800 pressure zone. This summer, **Bonney Lake** will install its second major sidewalk amenity on the West Tapps Highway.

*Juli Wilkerson  
Tacoma Economic Development  
Department*

**Tacoma's** high tech growth is drawing media exposure in a fertile area for recruitment: California. Last month, **Tacoma** received mention in the Los Angeles Times and the San Jose Mercury News. The LA Times mentioned **Tacoma's** \$100 million investment in its Click! Network, which the paper described as "the nation's first city-owned telecom infrastructure." This kind of exposure is creating new national interest in **Tacoma**.

*Mark Hoppen  
City of Gig Harbor*

In addition to numerous street projects this summer, the city of **Gig Harbor** has initiated construction of a 1.2 mile arterial that will open several hundred city acres to retail and business park development. Collaborative thanks go to **Pierce County** for providing \$1 million toward this city road project, which will serve in part as a by-pass road to over-burdened city corridor streets. In July, architects will display the first full design of **Gig Harbor's** new civic center that will house municipal services and civic meeting space. Already on the site is the city's new skatepark, recently completed, and widely hailed by skaters throughout the greater **Tacoma** area *and beyond* as the best skatepark around. (Oops.)

### ***Out of State***

Stan McNutt, range rider, has established a new e-mail address for contacting him. It's [rangerider@stmaries.com](mailto:rangerider@stmaries.com). □

## **WCMA Organizational News**

The WCMA Bylaws have contained language saying that the annual meeting of the organization was to be held at a general membership meeting during the annual meeting of the Association of Washington Cities (AWC). The general membership approved a change to have the annual meeting be at the annual summer conference of WCMA, unless otherwise designated by the WCMA board.

The bylaws had also said that a bylaws change had to be made by a vote of the members present at the annual meeting of WCMA. That provision has now been changed to allow a bylaws change by vote of the membership at any regular meeting. □

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### **WCMA 2000 Summer Conference**

*Life After*

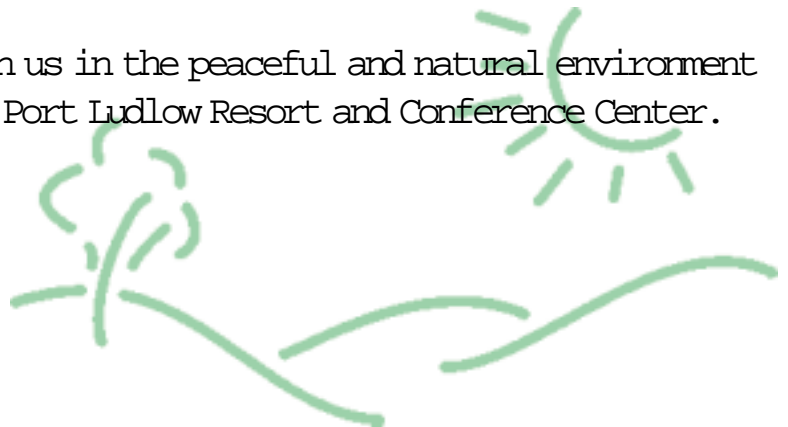
**I-695**

*Trends for the Future*

*August 16-18, 2000*

Port Ludlow Resort - Port Ludlow, Washington

Come join us in the peaceful and natural environment of the Port Ludlow Resort and Conference Center.





- **Gary Armstrong** is the new city administrator of **Snoqualmie**.
- **Perry Asher**, who had been director of administrative services, has been appointed assistant city administrator of **Monroe**.
- **Ted Barkley** is the new city manager of **Ellensburg**. He was formerly the city manager of Montrose, Colorado.
- **Jeff Butzlaff** has been named the new deputy city manager of **Lake-wood**. He was formerly the city administrator of Calistoga, California.
- **Roy Bysegger** left the city administrator position in **Dupont** and is now the city administrator of **Sultan**.
- **Susan Clough**, city clerk of **Fircrest**, who has been serving as the interim city manager there, has been named city manager.
- **Cheryl Fambles**, formerly the deputy city administrator of Issaquah, is now the director of the department of construction and facilities management for **King County**.
- **Dave Fonfara** has been appointed city manager of **Sunnyside**.
- **Joe Hannan** has been named the city manager of **Fife**. He is presently city manager of Redmond, Oregon. Fife voted to change from the mayor-council form of government to the council-manager form of government last year. Mike Caldwell has served as the interim city manager since the change.
- **Jana Hanson**, presently the development services director of Renton, has been named as the town administrator of **La Conner**. She will start there on August 14.
- **Steve Hatcher** is now the city administrator of **Dupont**. He had been a member of Bop Jean's staff in **University Place**.
- **Gordon Howell**, city administrator of **Airway Heights**, has moved to the Spokane Transit Agency where he is planning grants manager.
- **Patrick Ibarra**, former city manager of **Port Angeles**, is now a consultant with the firm of Berryman & Henigar in Dublin, California.
- **Phil Kushlan**, former city manager of **Bellevue** and consultant, is now the executive director of the Capital City Development Corporation in Boise, Idaho.
- **Paul Lanspery** is leaving CH2M Hill's Bellevue office and will join the **R. W. Beck** consulting firm in San Diego.
- **Mike McCarty** resigned as city administrator of **Shelton** to become the controller of the plywood mill there for Simpson Timber Company. The WCMA board recently approved the designation of honorary life member for Mike.
- **Chuck Mize** has retired as director of metropolitan affairs in the office of the **King County** executive.
- **Erling Mork** retired as president of the Economic Development Board for **Tacoma-Pierce County**, a position he had held from 1990 to 1999. He had been **Tacoma** city manager from 1975 to 1990, had served as president of WCMA as well as an ICMA vice president. The **Pierce County** Council passed Resolution No. R99-159 on January 11, 2000 by unanimous vote to honor his years of service. The WCMA board recently approved the designation of honorary life member for Erling.
- **Tony Mortillaro**, formerly city manager of **Blaine**, is now town manager of Prescott Valley, Arizona.
- **Pat Nevins** has resigned as city manager of **Covington**.
- **Joyce Papke**, who had been the finance director of **Lake Forest Park**, is now the accounting manager for **Bellevue**.
- **David Park** has been named city administrator of **Chewelah**. He has been with **Chewelah** since 1983.
- **Bill Pupo** is now the city manager of Surprise, Arizona.
- **Tom Reber**, city manager of **Centralia** has resigned.
- **Howard Schesser**, former city administrator of **Fife**, is now the community development director of Cottage Grove, Oregon.
- **Lois Stark**, who had been serving as interim town administrator, has been named permanently to that position.
- **Bill Trippett** resigned as city administrator/city attorney of **Sultan**.
- **Dorothy Webster** has been appointed deputy city manager of **Spokane**. She was formerly assistant city manager for administrative services there.
- **Kim Wilde**, who had been city administrator of **Snoqualmie**, is now the village administrator of Waunakee, Wisconsin. □

**WCMA News** is a publication of the Washington City/County Management Association. President: Jill Monley; Editor: Ron Bartels; Desktop Designer: Holly Martin.

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# 2000 Calendar

*August 16-18, 2000* • **Washington City/County Management Association (WCMA)  
Summer Conference**  
Port Ludlow, Washington

*September 17-20, 2000* • **International City/County Management Association (ICMA) Annual Conference**  
Cincinnati/Hamilton County, Ohio

# 2001 Calendar

*March 27-30, 2001* • **Northwest Management Conference**  
Tri-Cities, Washington

*June 19-21, 2001* • **Association of Washington Cities (AWC) Conference**  
Meydenbauer Center, Bellevue, Washington

*August 1-3, 2001* • **Washington City/County Management Association (WCMA) Summer Conference**  
Wenatchee, Washington

*September 23-26, 2001* • **International City/County Management Association (ICMA) Annual Conference**  
Salt Lake City, Utah



**Washington City/County Management Association**  
1200 5th Ave, Suite 1300  
Seattle, WA 98101-1159

